











RESULT ORIENTED GOALS

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CULTURE

COMMUNICATIONS



- Establish a unique, sustainable, defensible competitive position for the company that customers value.
- Align the activities of the organization to that strategy recognizing that competitive advantage arises from the fit across activities.
- Clearly choose what NOT to do.

STRATEGY

RIGHT, RIGHT, RIGHT

- Know WHO you want

 Values-fit + technical/functional
 capability + ability to adapt and grow
- Engage the people you have
- Assess your talent and bench strengt
- Build Capabilities: Development that works
 - Architecture creates Organizational Gravity
 - See yourself as an organizational architect
 - Design the architecture
 Systems Structure Processes and Cultivations
 - Recognize: This is the "hard stuff"
- Communicate, Communicate, Communicate,
 Once is Not Fnough

ALIGN

THE

ARCHITECTURE

- Set the Foundation: Integrity Trust and Respect
- Don't just "listen"...Engage in the conversation
- "Feedback is the Breakfast of Champions as long as you're willing to eat it"
- Be Couraged

- Align individual and team goals to the Strategy
- SET (Start-End-Timeframe Result-oriented Goals
- Stretch yourself and the organization beyond current capabilities
- Create a direct line of sight between performance and results (Good)
- Provide comparisons between current performance, the goals or standards and the all-time best performance (Better)
- Show trends over time (Best
- Generate Learning; Create Accountability
- Set the Rhythm
- Hold Effective Follow-up/Follow-through Conversations
- Verify and Document next step

VISIBLE SCORE FOLLOW-THROUGH

CRITICAL PERFORMANCE DRIVERS

RESULTS

- Determine the performance drivers
- Track execution
- Deliberate Practice: Systematically improve the ability to perform

CARD

- Regularly reassess your performance drivers
 - Not hitting your goals
 - Take performance to a higher level
 - Performance requirements change

- Find an accountability partner
- Get comfortable with being uncomfortable
- Steadfast Focus, Nimble Methods
- Celebrate Wins and Great Efforts